August 27, 2026
NJ Holdings Inc.

Financial Results Briefing for the Full Year of the Fiscal Year Ended June 30, 2026
Summary of Key Questions and Answers

Q.1) Why is there such a large gap between the amount of goodwill amortization and the decrease in the goodwill balance?

This is not due to any significant impairment loss; the difference arises from deferred tax accounting. This difference has no impact on net profit or loss.

Q.2) The forecast is ¥320 million, against the operating profit target of ¥400 million for the final year of the medium-term management plan. Will the plan be revised?

We are not currently planning to revise the plan at this time. The forecast has been calculated on the basis of reasonable assumptions, and we regard the target as still within reach.

Q.3) How large is the game development pipeline for the current fiscal year?

We currently have three projects in development. We are also handling a growing number of smaller projects, some of which are not included in that count because they remain at an early stage of development. Looking only at large-scale projects, we have the capacity to run five large-scale projects in parallel.

(note) The forecasts in this document are based on information currently available to the Company and certain assumptions that the Company believes are reasonable. Actual results may differ from forecasts.

(note) This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.